# CTT-Correios de Portugal

**Results Presentation** 

CTT – Correios de Portugal, S.A. 28 April 2017 

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# 01. Key highlights

**KEY HIGHLIGHTS:** 1Q17 saw stabilisation of the top line; excluding the Altice impact on

the 1Q16 figures, the recurring revenues grew 0.9% (after declining throughout 2016)



#### **Financial and operational performance**

€ million, except when otherwise indicated

		Financial		
	1Q16	1Q17	Δ€	Δ%
Recurring revenues	177.9	177.0	-0.9	-0.5%
Recurring revenues excl. Altice	175.4	177.0	+1.6	+0.9%
Recurring operating costs	142.7	148.9	+6.2	+4.3%
Recurring EBITDA	35.1	28.0	-7.1	-20.2%
Recurring EBITDA excl. Altice	32.6	28.0	-4.6	-14.1%
Reported net profit	20.7	10.3	-10.3	-50.0%

	Addressed mail (million items)	Unaddressed mail (million items)	Parcels (million items)	€ FS savings flows <sup>1</sup> (€ billion)	Banco CTT current accounts (thousand)
1Q17	203.6	107.4	7.3	2.0	114.1
1Q17 vs. 1Q16	-3.7%	-1.0%	+10.7%	+51.4%	N/A

**KEY HIGHLIGHTS:** Strong Financial Services performance and growth in Banco CTT and

Tourline drove revenues increase, excluding the Altice 1Q16 impact



- Mail revenues declined slightly, primarily due to a temporary suspension of lottery sales in the Retail network (-€1.5m impact); the impact of the 3.7% addressed mail volumes decline was mostly offset by a strong mix effect resulting from registered mail growth since the 1.9% annual price increase was only implemented in April 2017 with no impact on 1Q17 results (an estimated €2.3m of price increase related to 1Q17 is expected to be recovered in the following 3 quarters)
- Financial Services and Banco CTT were the main drivers of growth, as a result of the swap by the public from savings to treasury certificates and the strong placement of consumer credit. The renewed contract for treasury certificates with IGCP guarantees a more stable flow of revenues <sup>3</sup>
- Strong parcels volumes growth in Portugal & Spain offset declining revenues from the legacy banking network business. Tourline returned to revenues growth

<sup>2</sup> Excluding Altice 1Q16 revenues.

<sup>3</sup> No stock fees; with better sales commissions, in line with expectations.

<sup>&</sup>lt;sup>1</sup> Including income related to CTT Central Structure and Intragroup Eliminations amounting to -€7.8m in 1Q16 and -€8.6m in 1Q17.

KEY HIGHLIGHTS: Excluding the increase in Banco CTT costs, expected due to its

current development stage, operating costs increased moderately (+1.6%)





- Banco CTT operating costs comparison not very meaningful it was in a start-up phase in 1Q16 while now it is a fully fledged operation
- Staff costs (excluding Banco CTT) increased primarily due to a reduction in the telephone subscription fee benefit in 1Q16 (€1.3m impact) and the increased usage of temporary work in 1Q17 (€0.6m impact) in the Retail and Distribution networks (due to the high number of account openings in Banco CTT and higher networks integration)
- Non-recurring costs of €3.1m include: €1.6m of costs related to strategic studies (of which €0.7m for Banco CTT), €0.5m due to staff contract terminations by mutual agreement, €0.3m related to new Banco CTT branch openings in the CTT Retail network

KEY HIGHLIGHTS: A gradual improvement in EBITDA is projected as the comparables in

Mail, E&P, and Banco CTT are expected to ease in the following quarters





While the loss of Altice revenues will be felt throughout 2017, some of the negative impacts on recurring EBITDA are expected to diminish – 1.9% of price increase in Mail pertaining to 1Q17 is projected to be recovered in the following three quarters (+€2.3m in revenues), the Tourline turnaround is expected to bear fruit, and Banco CTT EBITDA comparison will become easier vs. the homologous quarters of 2016



#### **Cash Flow**

€ million; % change vs 1Q16

	Reported		A	djusted <sup>1</sup>
	1Q17	Δ %	1Q17	Δ%
From operating activities	27.1	>>	70.6	>>
Cash flow excl. Banco CTT	-26.9	-57.6%	16.6	3.5%
Banco CTT cash flow	54.0	>>	54.0	>>
From investing activities	-53.4	<<	-53.4	<<
Capex payments	-14.2	3.8%	-14.2	3.8%
of which Banco CTT	-0.8	66.8%	-0.8	66.8%
Banco CTT financial assets	-39.8	<<	-39.8	<<
Operating free cash flow	-26.3	13.1%	17.2	>>
From financing activities	-0.6	-86.8%	-0.6	-86.8%
Other <sup>2</sup>	-2.5	-	-2.5	-
Net change in cash	-29.5	3.8%	14.0	>>
Cash at end of period	589.4	2.8%	309.3	11.5%

### The majority of €14.2m of capex payments were related to 2016 investments tied to revenue initiatives and IT platforms; 1Q17 capex was €1.9m and the renewal of the treasury certificates contract delayed the cash payment of fees (€12.4m)

<sup>&</sup>lt;sup>1</sup> Cash flow from operating activities excluding changes in net Financial Services payables of -€3.1m (1Q16) and -€43.5m (1Q17), respectively. Cash at the end of the period excluding net Financial Services payables of €291.6m (Mar-16) and €280.0m (Mar-17).

<sup>&</sup>lt;sup>2</sup> These figures were not considered under Cash and equivalents in the Cash-flow statement. However, they are included in Cash and equivalents in the Balance Sheet.

**KEY HIGHLIGHTS:** The continued expansion of the consolidated Balance Sheet reflects

the growth of Banco CTT deposits; own cash remained stable, close to €200m



Balance Sheet – 31 March 2017 € million; % change vs. 31 December 2016 Net financial debt (cash) 1,352 1,352 ST&LT debt: €9m + Net FS payables: €280m €589m Cash and cash equivalents: €589m €618m Cash & cash equivalents FS and Banco CTT deposits (-5%) (+5%) Including Banco CTT = €(300)m + Banco CTT deposits – fin. assets: €102m Excluding Banco CTT (own cash) = €(198)m €195m €281m Other current liabilities Other current assets <sup>1</sup> (-2%) Net debt (cash) Financial debt (€9m; -5%) + Employee benefits: €267m €76m (-2%) Employee benefits tax asset Healthcare: €70m Employee Healthcare: €249m benefits Employee benefits tax asset: €76m €202m Other non-current assets <sup>2</sup> (+21%) Other non-current liabilities Net financial cash: €198m (€18m; -4%) €244m €205m Equity = €(7)m PP&E (+5%) (-2%) Liquidity position = 104% **Liabilities & Equity** Assets

Strong liquidity (104%) and own cash position (€198m) was maintained, as investments in Banco CTT progress well

<sup>&</sup>lt;sup>1</sup> Including Financial Services receivables of €5.4m at Mar-17, and €94.4m in Banco CTT current financial assets (Mar-17). <sup>2</sup> Including €134.8m in Banco CTT non-current financial assets (Mar-17).

# 02. Business units

ctt24H Facildadenarecolha eentegadeencomendas BUSINESS UNITS: The impact of the 3.7% addressed mail volumes decline not felt in revenues,

mainly due to a strong mix effect resulting from registered mail volumes growth (+12.5%)





Mail volumes <sup>1</sup> by type

Metric	Avg. mail prices	Addressed mail	Transactional	Advertising	Editorial	Unaddressed mail
1Q17	N/A	203.6	174.6	18.5	10.5	107.4
1Q17 vs. 1Q16	+0.1%	-3.7%	-3.3%	-4.6%	-8.9%	-1.0%

**BUSINESS UNITS:** Strong double-digit growth in parcels volumes offset the impact of the declining legacy banking network business and the loss of Altice revenues





#### E&P volumes <sup>2</sup> by region

Metric	Total	Portugal	Spain	Mozambique
1Q17	7.3	3.6	3.7	0.02
1Q17 vs. 1Q16	+10.7%	+8.7%	+12.9%	-19.3%

<sup>1</sup> Including internal and other revenues, and internal transactions with Spain and Mozambique. <sup>2</sup> Million items.





#### € FS volumes by type

Metric	Savings placements (€bn)	Payments (m ops)	Money orders & transfers (m ops)	<b>Credit</b> (€m)
1Q17	1.3	13.1	4.5	2.1
1Q17 vs. 1Q16	+24.6%	-8.2%	-3.7%	+1.0%

consumer credit placement; mortgage product in launching stage





Banco CTT indicators

Metric	Branches (#)	Current accounts (thousand)	Customer deposits (€m)	Consumer credit ² (€m)
31 Mar. 2017	203	114.1	331.4	7.4 (1Q17)
31 Dec. 2016	202	74.1	253.9	5.1 (4Q16)

<sup>1</sup> The bank was launched to the public on 18 March 2016.

<sup>2</sup> Partnership with BNP Paribas Personal Finance (Cetelem).

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03. Appendix ....



€million			
	1Q16	1Q17	Δ
Reported EBITDA	34.2	24.9	-9.3
Non-recurring items affecting EBITDA	0.9	3.1	2.2
Revenues	-1.7	0.0	1.7
Staff costs	1.1	1.1	0.0
ES&S & other op. costs	1.6	2.0	0.4
Recurring EBITDA	35.1	28.0	-7.1
Reported EBIT	31.0	17.6	-13.4
Non-recurring costs affecting only EBIT	-2.9	0.7	3.6
Provisions (reinforcements / reductions)	-3.2	0.0	3.2
Impairments and D&A (losses / reductions)	0.3	0.7	0.4
Non-recurring items affecting EBITDA & EBIT	-2.0	3.8	5.8
Recurring EBIT	29.0	21.4	-7.6

€1.7m from recognised deferred gain due to early termination of vacant building lease contract

#### Non-recurring costs of €3.1m in 1Q17 include:

- €1.6m of costs related to strategic studies (of which €0.7m for Banco CTT)
- €0.5m due to staff contract terminations by mutual agreement
- €0.3m related to new Banco CTT branch openings



€million	Rep	Reported Recurring <sup>1</sup>		Irring <sup>1</sup>	Banco CTT under equity method <sup>2</sup>	
	1Q16	1Q17	1Q16	1Q17	1Q16	1Q17
Revenues	179.6	177.0	177.9	177.0	179.5	176.2
Operating costs	145.4	152.1	142.7	148.9	141.3	144.8
EBITDA	34.2	24.9	35.1	28.0	38.3	31.4
EBITDA margin	19.0%	14.1%	19.8%	15.8%	21.3%	17.8%
EBIT	31.0	17.6	29.0	21.4	35.2	24.6
Gains / (losses) in subsidiaries, associates and joint ventures	0.2	-	0.2	-	-3.1	-5.6
Earnings before taxes (EBT)	29.8	16.5	27.9	20.3	30.7	17.9
Income tax for the period	9.2	6.2	7.5	5.4	-10.1	-7.6
Net profit attributable to equity holders	20.7	10.3	20.4	15.0	20.7	10.3

<sup>1</sup> Recurring net profit excludes non-recurring revenues and costs and considers the theoretical (nominal) tax rate of CTT. <sup>2</sup> With Banco CTT consolidated under equity method.



€million	C	СТТ		Banco CTT under equity method <sup>1</sup>	
	31-Dec-16	31-Mar-17		31-Dec-16	31-Mar-17
Non-current assets	452.6	482.0		393.2	380.7
Current assets	864.1	870.1		669.9	639.3
Assets	1,316.7	1,352.1		1,063.1	1,019.9
Equity	233.3	244.3		233.3	244.3
Liabilities	1,083.4	1,107.8		829.8	775.7
Non-current liabilities	269.5	268.0		269.5	267.9
Current liabilities	813.8	839.8		560.3	507.7
Equity and liabilities	1,316.7	1,352.1		1,063.1	1,019.9

## **CTT** Investor Relations

#### **Upcoming Events:**

- 8 / 9 May Munich & Frankfurt
- Roadshow with MainFirst
- 16 May Madrid
- Roadshow with Santander
- 17 / 18 May Barcelona & Andorra
- Roadshow with Haitong

#### 19 May – Paris

Roadshow with BBVA

#### 27 June – London

 13<sup>th</sup> Annual Goldman Sachs European Bus. Services, Transport & Leisure Conference

#### **Contacts:**

Phone: +351 210 471 857 E-mail: investors@ctt.pt